

ACM's Senior Vice President Recognized for Service to AACE International



(Pictured L to R) –Charlie Bolyard Jr., James Krebs

Administrative Controls Management, Inc.'s (ACM's) Senior Vice President, James E. Krebs, PE, CCP, PMP, FAACE, was recognized for his service to AACE International as its Vice President of Administration from 2016-2017. AACE International's President-Elect, Charlie Bolyard Jr., presented the recognition at AACE's 61st Annual Meeting in Orlando, Florida.

The AACE Vice President of Administration is the corporate secretary and legal officer of the Association, and is responsible for membership services, conducting all official correspondence of the Association, and overseeing the administrative functions of the headquarter office.

Jim has been a member of AACE since 1986 and has served the organization in many different capacities including, but not limited to, President, Vice President, and Board Member of the Great Lakes Chapter; and Director of Region 4. He is also a Fellow.

AACE International is a non-profit international association with over 9,000 members in 100 countries worldwide. AACE has been serving the total cost management community since 1956. <http://www.aacei.org>

Administrative Controls Management, Inc.
525 Avis Drive, Suite 2
Ann Arbor, Michigan 48108
734.995.9640

ACM's Vice President Awarded AACE International's 2017 Outstanding SIG Chair



(Pictured L to R) – Todd Pickett, Anthony Woodrich, John Livengood

Administrative Controls Management, Inc. (ACM) is pleased to announce that Vice President, Anthony Woodrich, CCP, PMP, is the 2017 recipient of AACE International's Outstanding SIG Chair Award. AACE International's Past President, John Livengood; as well as Technical Chair, Todd Pickett, presented the award at AACE's 61st Annual Meeting in Orlando, Florida.

This award is given by the AACE Technical Board to publicly recognize and honor outstanding performance as a Special Interest Group (SIG) Chair.

Anthony has been a member of AACE since 1993 and has served the organization in many different capacities including, but not limited to, Chairman of Utilities and Energy Special Interest Group and Regional Vice President. He is also a Certified Cost Professional.

AACE International is a non-profit international association with over 9,000 members in 100 countries worldwide. AACE has been serving the total cost management community since 1956. <http://www.aacei.org>

Administrative Controls Management, Inc.
525 Avis Drive, Suite 2
Ann Arbor, Michigan 48108
734.995.9640

Administrative Controls Management, Inc. Wins WCA's 2017 'Best Innovation Award' for The City of Detroit's Public Lighting Department Transition



ACM 
Administrative Controls Management, Inc.
www.acmpm.com

TMC
ALLIANCE

WCA WASHTENAW
CONTRACTORS
ASSOCIATION

(Pictured L to R) -Craig Larson, Chris Krebs, Phill Bunnell, Kathy Ambrosi

On Friday, March 10, 2017, Administrative Controls Management, Inc. (ACM) and Transmission Maintenance Construction, LLC. (TMC), were awarded the Washtenaw Contractors Association's (WCA's) 'Best Innovation Award' for its work on the Transition of the City of Detroit's Public Lighting Department.

WCA's Innovation Award is given to an organization that provides a new and unique contribution to the industry, and offers a significant improvement to any aspect of the construction process.

The City of Detroit Public Lighting Department (PLD) embarked on the project to transfer all its PLD customers to DTE Energy's electrical grid. To facilitate the PLD transfer process, the City of Detroit awarded a publicly bid contract to TMC Alliance, which included ACM, TMC, and three other companies, who collectively possess the required expertise to repair, maintain, and track the PLD electrical grid for the projected five to seven year customer transfer duration.

The innovation and integration of work order tracking, cost systems, and overall project management has proven to be an effective combination for all parties involved within the program. Most importantly, the citizens of Detroit, and its grade school children and parents, can now rely on normal school hours and activities due to a stable and reliable electrical power grid.

The Washtenaw Contractors Association exists to improve the construction industry in Washtenaw County and increase the success of WCA members by providing leadership in the areas of business development, workforce development, labor relations, communications, safety, and education.

Administrative Controls Management, Inc.
525 Avis Drive, Suite 2
Ann Arbor, Michigan 48108
734.995.9640

Administrative Controls Management, Inc. Achieves Women's Business Enterprise National Council Certification



Administrative Controls Management, Inc. (ACM) is proud to announce its new WBE certification through the Women's Business Enterprise National Council (WBENC).

The WBENC Certification, considered the gold standard of certifications, validates that a business is 51% owned, controlled, operated, and managed by a woman or women. To achieve WBENC Certification, women-owned businesses complete a formal documentation and site visit process which is administered by one of WBENC's 14 Regional Partner Organizations. WBENC Certification gives women-owned businesses the ability to compete for real-time business opportunities provided by WBENC Corporate Members and government agencies.

Founded in 1997, the WBENC is the largest third-party certifier of businesses owned, controlled, and operated by women in the United States. WBENC, a national 501(c)(3) non-profit, provides its world class standard of certification to women-owned businesses throughout the country. Outside of the United States, certification is provided by alliance partner, WEConnect International.

In this new year, ACM continues its efforts providing exceptional service to its clients across the country. With this new certification, we are excited to increase our visibility and impact on the project management and consulting industry.

"The Great Lakes Women's Business Council is proud to have Administrative Controls Management, Inc. as one of our newly certified women owned businesses. They are already a highly accomplished and successful woman owned business. We are excited to see them soar even higher." ---- Michelle Richards, President, Great Lakes WBC

Administrative Controls Management, Inc.
525 Avis Drive, Suite 2
Ann Arbor, Michigan 48108
734.995.9640

**Administrative Controls Management, Inc.'s Executive Vice President
Awarded AACE International's
Brian D. Dunfield Educational Service Award**



Administrative Controls Management, Inc. (ACM) is pleased to announce that its Executive Vice President, Anthony J. Werderitsch, PE, CCP, CFCC, PMP, FAAACE, is one of the 2016 recipients of AACE International's **Brian D. Dunfield Educational Service Award**. The announcement was made in May 2016 by Jennie Amos, AACE's Director of Marketing, Meetings, and Membership, and Anthony was presented with the award at AACE's 60th Annual Meeting in Toronto, Ontario, Canada on June 28.

This award is to publicly recognize and honor educational teaching achievements over an extended period of time by an individual who is a member of the cost engineering professional community. The recipient has advanced the skills and knowledge of cost engineering through teaching, writing, editing, and/or publishing educational materials used to train and educate present and future cost professionals.

Anthony has been a member of AACE since 1972 and has served the organization in many different capacities including, but not limited to, Section President, Certification Chairman, Admissions Committee Member, Regional Director, and Regional Vice President. He is an Honorary Life Member, Fellow, O.T Zimmerman Founder's Award recipient, Award of Merit recipient, as well as a Certified Cost Professional and Certified Forensic Claims Consultant.

AACE International is a non-profit international association with over 9,000 members in 100 countries worldwide. AACE has been serving the total cost management community since 1956. <http://www.aacei.org>

Administrative Controls Management, Inc.
525 Avis Drive, Suite 2
Ann Arbor, Michigan 48108
734.995.9640



**Administrative Controls Management, Inc. (ACM)
Westerville Manager Announcement**

ACM has promoted Jennifer Hoffman to the role of Managing Consultant of our Westerville, Ohio, office **effective January 1, 2016**.

Jennifer has 18 years of Project Management/Controls experience supporting the manufacturing, construction, governmental, institutional, and chemical industries. Her prior assignments have included leadership and supervisory roles in plant process, quality control, and safety; project cost and schedule management for manufacturing operations; training development and delivery for SAP and cost processes; and scheduling and controls for institutional, governmental, and health care projects.

ACM is a project and program management consulting firm celebrating 31 years in business, and has been providing services to Ohio clients for 30 years. ACM has offices in Westerville, Ohio; Charlotte, North Carolina; Irvine, California; and is headquartered in Ann Arbor, Michigan. ACM's services include project controls, estimating, project oversight, scheduling, and training.

Jennifer, as well as the rest of the Ohio ACM team, can be reached at our ACM Westerville office at 614-898-9940. She will be working with ACM's Owners to continue to strive to provide exceptional service to the central Ohio area and beyond.

ACM thanks the Westerville and Columbus areas for their continued support!

Media Contact:

Patricia A. Mirek, President
734-995-9640 (Telephone)
mi@acmpm.com

Administrative Controls Management, Inc.'s Executive Vice President Anthony J. Werderitsch Awarded AACE International's 'Award of Merit'



Administrative Controls Management, Inc. (ACM) is pleased to announce that its Executive Vice President, Anthony J. Werderitsch, is the 2015 recipient of AACE International's **Award of Merit**. The announcement was made on May 6, 2015 by Jennie Amos, AACE's Director of Marketing, Meetings, and Membership, and Anthony was presented with his award on June 30, 2015 at AACE's Annual Meeting in Las Vegas, Nevada.

This award is one of AACE's most prestigious and is intended to pay tribute for outstanding service and meritorious accomplishments to the total cost management profession or public as a whole.

Anthony has been a member of AACE since 1972 and has served the organization in many different capacities including, but not limited to, Section President, Certification Chairman, Admissions Committee Member, Regional Director, and Regional Vice President. He is an Honorary Life Member, Fellow, O.T Zimmerman Founder's Award recipient, as well as a Certified Cost Professional and Certified Forensic Claims Consultant.

Media Contact: Patricia A. Mirek, President
734-995-9640 (Telephone)
webadmin@acmpm.com

**Administrative Controls Management, Inc. at
AACE International's 59th Annual Meeting, June 28 – July 1, 2015
Visit us at Booth 308**

The AACE International 59th Annual Meeting will take place from June 28 – July 1, 2015, at the MGM Grand Hotel and Casino in Las Vegas, Nevada.

Since 1956, AACE International has been the leading-edge professional society for cost estimators, cost engineers, schedulers, project managers, and project control specialists.

Administrative Controls Management, Inc. (ACM) was honored as the Industrial Appreciation Award recipient at AACE International's 50th Annual Meeting. AACE's Industrial Appreciation Award is presented to firms that have rendered exceptional support to the cost engineering profession and to AACE International's aims and objectives.

Please visit ACM at Booth 308 in the Exhibition Hall on June 28, 29, and 30.

ACM is an AACE International Corporate Sponsorship Program member and was the first Approved Education Provider as certified by AACE.

ACM will be presenting the following seminars:

The What, Why, and How of Project Controls – Intermediate
Saturday, June 27 and Sunday Morning, June 28

(Anthony M. Woodrich, CCP – 1.2 CEUs/12 PDHs)

To understand project progress, one must examine and understand all aspects of project controls. Not only must each aspect be analyzed, but also how they are related to and dependent on each other. This thorough and interactive project controls course teaches Planning, Cost Estimating, CPM Scheduling, Resource Management, Project Cost Control, and Implementation. Beginning with an overview of project controls, then moving into developing a project plan and exploring how the plan forms the basis of the project estimate. The different cost estimates and their components are explored. Participants will then work through developing a schedule and analyzing several schedule updates followed by a thorough presentation of Resource Management. Participants will then explore project cost control by working through Baseline Budget development, tracking commitments, cost reporting, and earned value. A participatory workshop on crashing or stretching a schedule will be presented ending with a practical guide to implementing project controls.

You Did What? When?
An Interactive Construction Delay Analysis Workshop – Intermediate
Saturday, June 27 and Sunday Morning, June 28

(Anthony J. Werderitsch, PE, CCP, CFCC, FAACE & James E. Krebs, PE, CCP, FAACE - 1.2 CEUs/12 PDHs)

Project delay is an extremely costly problem for a project. In addition, arbitration and/or litigation causes business disruption and increased costs that can be prohibitive. This disruption and expense can be worse than the delay itself. The ability to resolve questions of delay in an orderly and efficient manner can be the difference between success and failure on a project.

The techniques are presented from an after-the-fact analysis perspective; however, the basic principles and techniques prove useful in evaluating time impacts during the execution of a project. The delay issues are presented, reviewed, and analyzed from the perspectives of the Owner and the Contractor. Attendees participate in each of the roles to gain an understanding of the claims issues' excusability, compensability, or non-excusability. To ensure the involvement of the attendees, the course begins with a presentation of contract and delay fundamentals.

For additional information on the AACE International Annual Meeting and how you can attend, please visit their website at <http://www.aacei.org/am/currentAM/> or contact AACE International Headquarters at +1.304.296.8444.

ACM Media Contact: Patricia A. Mirek, President
734-995-9640 (Telephone)
webadmin@acmpm.com

The following are Recommended Practices as published by **AACE International**. In the coming months, ACM senior staff will review the RP and write a commentary on the application and how it is implemented. If you would like further information on any of the RP's in the meantime, please visit AACE's website at: <http://www.aacei.org>. To comment or request specific information from ACM, please contact us at: mi@acmpm.com.

<u>RP#</u>	<u>Title</u>
10S-90	Cost Engineering Terminology
11R-88	Required Skills and Knowledge of Cost Engineering
13S-90	Recommended Method for Determining Building Area
14R-90	Responsibility and Required Skills for a Project Planning and Scheduling Professional
15R-81	Profitability Methods
16R-90	Conducting Technical and Economic Evaluations - As Applied for the Process and Utility Industries
17R-97	Cost Estimate Classification System
18R-97	Cost Estimate Classification System - As Applied in Engineering, Procurement, and Construction for the Process Industries
19R-97	Estimate Preparation Costs in the Process Industries
20R-98	Project Code of Accounts
21R-98	Project Code of Accounts - As Applied in Engineering, Procurement, and Construction for the Process Industries
22R-01	Direct Labor Productivity Measurement - As Applied in Construction and Major Maintenance Projects
23R-02	Identification of Activities
24R-03	Developing Activity Logic
25R-03	Estimating Lost Labor Productivity in Construction Claims
27R-03	Schedule Classification System
28R-03	Developing Location Factors by Factoring - As Applied in Architecture, Engineering, Procurement, and Construction
29R-03	Forensic Schedule Analysis
30R-03	Implementing Project Constructability
31R-03	Reviewing, Validating, and Documenting the Estimate
32R-04	Determining Activity Durations
34R-05	Basis of Estimate
35R-09	Development of Cost Estimate Plans - As Applied for the Building and General Construction Industries
36R-08	Development of Cost Estimate Plans - As Applied in Engineering, Procurement, and Construction for the Process Industries
37R-06	Schedule Levels of Detail—As Applied in Engineering, Procurement, and Construction
38R-06	Documenting the Schedule Basis
39R-06	Project Planning - As Applied in Engineering and Construction for Capital Projects
40R-08	Contingency Estimating - General Principles
41R-08	Risk Analysis and Contingency Determination Using Range Estimating
42R-08	Risk Analysis and Contingency Determination Using Parametric Estimating
43R-08	Risk Analysis and Contingency Determination Using Parametric Estimating - Example Models as Applied for the Process Industries
44R-08	Risk Analysis and Contingency Determination Using Expected Value
45R-08	Scheduling Claims Protection Methods

46R-11 Required Skills and Knowledge of Project Cost Estimating
47R-11 Cost Estimate Classification System - As Applied in the Mining and Mineral Processing Industries
48R-06 Schedule Constructability Review
49R-06 Identifying the Critical Path
52R-06 Time Impact Analysis - As Applied in Construction
53R-06 Schedule Update Review - As Applied In Engineering, Procurement and Construction
54R-07 Recovery Scheduling—As Applied in Engineering, Procurement, and Construction
55R-09 Analyzing S-Curves
56R-08 Cost Estimate Classification System - As Applied for the Building and General Construction Industries
57R-09 Integrated Cost and Schedule Risk Analysis Using Monte Carlo Simulation of a CPM Model
58R-10 Escalation Estimating Principles and Methods Using Indices
59R-10 Development of Factored Cost Estimates - As Applied in Engineering, Procurement, and Construction for the Process Industries
60R-10 Developing the Project Controls Plan
61R-10 Schedule Design - As Applied in Engineering, Procurement, and Construction
62R-11 Risk Assessment: Identification and Qualitative Analysis
63R-11 Risk Treatment
64R-11 CPM Schedule Risk Modeling and Analysis: Special Considerations
65R-11 Integrated Cost and Schedule Risk Analysis and Contingency Determination Using Expected Value
66R-11 Selecting Probability Distribution Functions for use in Cost and Schedule Risk Simulation Models
67R-11 Contract Risk Allocation - As Applied in Engineering, Procurement, and Construction
68R-11 Escalation Estimating Using Indices and Monte Carlo Simulation
69R-12 Cost Estimate Classification System - As Applied in Engineering, Procurement, and Construction for the Hydropower Industry
70R-12 Principles of Schedule Contingency Management - As Applied in Engineering, Procurement and Construction
71R-12 Required Skills and Knowledge of Decision and Risk Management
72R-12 Developing a Project Risk Management Plan
73R-13 Establishing Labor Productivity Norms
74R-13 Basis of Estimate - As Applied for the Software Services Industries
75R-13 Schedule and Cost Reserves within the Framework of ANSI EIA-748
78R-13 Original Baseline Schedule Review - As Applied in Engineering, Procurement, and Construction
79R-13 Level of Effort Planning and Execution on Earned Value Projects - Within the Framework of ANSI EIA-748
80R-13 Estimate at Completion (EAC)
81R-13 Required Skills and Knowledge of Earned Value Management
82R-13 Earned Value Management (EVM) Overview and Recommended Practices Consistent with ANSI EIA-748
83R-13 Organizational Breakdown Structure and Responsibility Assignment Matrix
85R-14 Use of Decision Trees in Decision Making

Administrative Controls Management, Inc. (ACM) Renews Involvement in Project Management Institute's Registered Consultant Program

Online resource helps organizations connect with consulting firms

Ann Arbor, Michigan; United States – February 13, 2015 – Administrative Controls Management, Inc. (ACM) today announces that it has entered its third year with the Project Management Institute's (PMI) Registered Consultant Program, an online resource that provides organizations with the convenience of accessing a PMI-maintained list of consulting firms that are able to improve their project, program and portfolio management practices.

As more organizations adopt project management as a strategic competency for achieving business results, many are seeking the advice of consultants to enhance their project management capabilities. The [PMI Consultant Registry](#) is complimentary to organizations, as is the PMI-developed *A Guide on How to Select a Project Management Consultant*.

The guide walks organizations through the necessary steps to best identify a consultancy that meets its requirements. Each firm listed in the directory provides one case study per area of expertise that highlights its previous consulting engagements. This feature gives organizations insight into the consultancy's engagement style and its ability to meet the unique needs of a project.

ACM joins more than 140 consulting companies in more than 35 countries that participate in the Program.

About ACM

ACM is a full service program and project management consulting firm that was incorporated in 1985. ACM is headquartered in Ann Arbor, Michigan, and has offices in Irvine, California and Westerville, Ohio. ACM's services include project controls, cost estimating, program and project management oversight, owner representative and project oversight, planning, scheduling, and training. ACM is a Project Management Institute (PMI®) Global Registered Education Provider and is the first Approved Education Provider as certified by AACE International, the Authority for Total Cost Management™.

About Project Management Institute (PMI)

Project Management Institute is the world's leading not-for-profit professional membership association for the project, program and portfolio management profession. Founded in 1969, PMI delivers value for more than 2.9 million professionals working in nearly every country in the world through global advocacy, collaboration, education and research. PMI advances careers, improves organizational success and further matures the profession of project management through its globally recognized standards, certifications, resources, tools academic research, publications, professional development courses, and networking opportunities. As part of the PMI family, Human Systems International (HSI) provides organizational assessment and benchmarking services to leading businesses and government, while ProjectManagement.com and ProjectsAtWork.com create online global communities that deliver more resources, better tools, larger networks and broader perspectives.

Visit us at www.PMI.org, www.facebook.com/PMIInstitute and on Twitter @PMIInstitute.

Media Contact: Patricia A. Mirek, President
734-995-9640 (Telephone)
webadmin@acmpm.com



In conjunction with the Washtenaw Contractor's Association (WCA), ACM has developed a CPM Schedule template of WCA's "Before You Build" decisions and steps Owners must take before project execution.

The "Before You Build" template is available in Primavera P6 version 8.3 and Microsoft Project 2013. The Adobe Acrobat image of the CPM schedule is available for free download, however, if your organization would like the schedule file, please call 734-995-9640 and ask for Jim Krebs, Tony Woodrich, or Michal Catari, or email mi@acmpm.com.

To download your free CPM Schedule template in Microsoft® Project, please [click here](#).

To download your free CPM Schedule template in Oracle® Primavera P6, please [click here](#).

**Administrative Controls Management, Inc. at
AACE International's 58th Annual Meeting, June 15-18, 2014
Visit Booth 214**

The AACE International 58th Annual Meeting will take place from June 15 – 18, 2014, at the Sheraton Hotel in New Orleans, Louisiana, and will feature a series of special sessions focused on the oil, gas, and energy sector. The 2014 annual meeting theme “*Total Cost Management: Platform for Success*”, pays homage to growing awareness of the critical importance of cost engineering in today’s highly complex and competitive energy sector.

In addition to more than 100 peer-reviewed technical sessions on every aspect of total cost management, AACE International has scheduled a series of panel discussions and presentations specifically designed to address the needs of the oil/gas/energy sector on Monday, June 16. Among the sector companies that have been invited to present in New Orleans are *Brunel, Capital Project Management, Inc., Chevron, Chevron Phillips Chemical, Chevron-Texaco, Conoco Phillips, Construction Industry Institute, Enbridge Pipeline Inc., Hargrove Engineering and Constructors, Husky Energy, Independent Project Analysis, Jacobs Engineering Group, Jones Walker LLP, KBR, LyondellBasel, McLaughlin & McLaughlin, Nexen, Oracle, Orion Group, Pathdiner LLC, Phillips 66, and Shell.*

Since 1956, AACE International has been the leading-edge professional society for cost estimators, cost engineers, schedulers, project managers, and project control specialists.

Administrative Controls Management, Inc. (ACM) was honored as the Industrial Appreciation Award recipient at AACE International's 50th Annual Meeting. AACE's Industrial Appreciation Award is presented to firms that have rendered exceptional support to the cost engineering profession and to AACE International's aims and objectives.

Please visit ACM at Booth 214 in the Exhibition Hall on June 15, 16, and 17.

ACM is an AACE International Corporate Sponsorship Program member and was the first Approved Education Provider as certified by AACE.

For additional information on the AACE International Annual Meeting and how you can attend, please visit their website at <http://www.aacei.org/am/currentAM/> or contact AACE International Headquarters at +1.304.296.8444.

Media Contact: Patricia A. Mirek, President
734-995-9640 (Telephone)
webadmin@acmpm.com

Administrative Controls Management, Inc. (ACM) Renews Involvement in Project Management Institute's Registered Consultant Program

Online resource helps organizations connect with consulting firms

Ann Arbor, Michigan; United States – March 12, 2014 – Administrative Controls Management, Inc. (ACM) today announces that it has entered its second year with the Project Management Institute's (PMI) Registered Consultant Program, an online resource that provides organizations with the convenience of accessing a PMI-maintained list of consulting firms that are able to improve their project, program and portfolio management practices.

As more organizations adopt project management as a strategic competency for achieving business results, many are seeking the advice of consultants to enhance their project management capabilities. The [PMI Consultant Registry](#) is complimentary to organizations, as is the PMI-developed *A Guide on How to Select a Project Management Consultant*.

The guide walks organizations through the necessary steps to best identify a consultancy that meets its requirements. Each firm listed in the directory provides one case study per area of expertise that highlights its previous consulting engagements. This feature gives organizations insight into the consultancy's engagement style and its ability to meet the unique needs of a project.

ACM joins more than 140 consulting companies in more than 35 countries that participate in the Program.

About ACM

ACM is a full service program and project management consulting firm that was incorporated in 1985. ACM is headquartered in Ann Arbor, Michigan, and has offices in Irvine, California and Westerville, Ohio. ACM's services include project controls, cost estimating, program and project management oversight, owner representative and project oversight, planning, scheduling, and training. ACM is a Project Management Institute (PMI®) Global Registered Education Provider and is the first Approved Education Provider as certified by AACE International, the Authority for Total Cost Management™.

About Project Management Institute (PMI)

PMI is the world's largest project management member association, representing more than 600,000 practitioners in more than 185 countries. As a global thought leader and knowledge resource, PMI advances the profession through its global standards and credentials, collaborative chapters and virtual communities and academic research. When organizations invest in project management, supported by PMI, executives have confidence that their important initiatives will deliver expected results, greater business value and competitive advantage. Visit us at www.PMI.org, www.facebook.com/PMInstitute, and on Twitter@PMInstitute.

Media Contact: Patricia A. Mirek, President
734-995-9640 (Telephone)
webadmin@acmpm.com